

Driving Sustainability



Our Sustainability Mission

At Hapag-Lloyd, Sustainability is an **integral part** of our **quality leadership** which is focused on



Respecting our planet



Valuing people



Enabling prosperity

As a leader in our industry, we consistently pursue this course to **promote positive change** and create a **livable environment**.



In 2021, we established a comprehensive Sustainability Strategy, outlining key areas of our work

→ with focus on Decarbonization & Diversity in Strategy 2030

CLEAN SHIPPING & FUTURE-PROOF PROPULSION



Greenhouse Gases



Clean Air



Sustainable Supply Chain

DIVERSITY & SOCIETY



Diversity



Corporate Citizenship

COMPLIANCE & RESPONSIBILITY



Resource Conservation



Transport Care



Biodiversity

Our STRATEGY 2030 was built upon five key pillars

→ one of which is the intensification of decarbonization efforts to become a **Sustainability Driver** for the shipping industry



**STRATEGIC
DIRECTION**

Pure Play Plus

**WHERE-
TO-PLAY**

Top 5 Global Container Line

**HOW-
TO-WIN**

**Undisputed
Number One for
Quality**

**Sustainability
Driver** 

**Top
Performing Carrier**

Strong push for decarbonization from different angles



RESPONSIBILITY

Motivation

3% of global emissions stem from shipping

Key takeaways

Responsibility of industry to join forces to ensure a just transition

"Right thing to do" to create a livable planet for next generations



COMMERCIAL

45% of customers with CO₂ reduction targets

11 of top 30 clients with scope 3 targets

Clients **pooling demand**, first contracts in '25

~20 m green TEUs by '30¹



REGULATION

1.5°C Paris agreement as guardrail for rule makers

EU ETS already impacting EU voyages from '24

Fuel EU Maritime as of '25

IMO tightening regulation, discussing **global carbon tax**

We will deliver on a 1.5°C Sustainability target



Core beliefs moving forward



The time to act is now: With green technologies maturing, new regulations upcoming and demand for green fuels rising, we want to **play a leading role in decarbonizing shipping**



We need to **double-down on emission reductions to comply** and support our customers' **supply chain decarbonization** and have the right-to-play tomorrow



We believe that the **demand for green shipping will grow** significantly until 2030, already creating a new segment that we want to **serve exceptionally well**

We took a comprehensive approach to be a **Sustainability Accelerator**

Strategy 2030



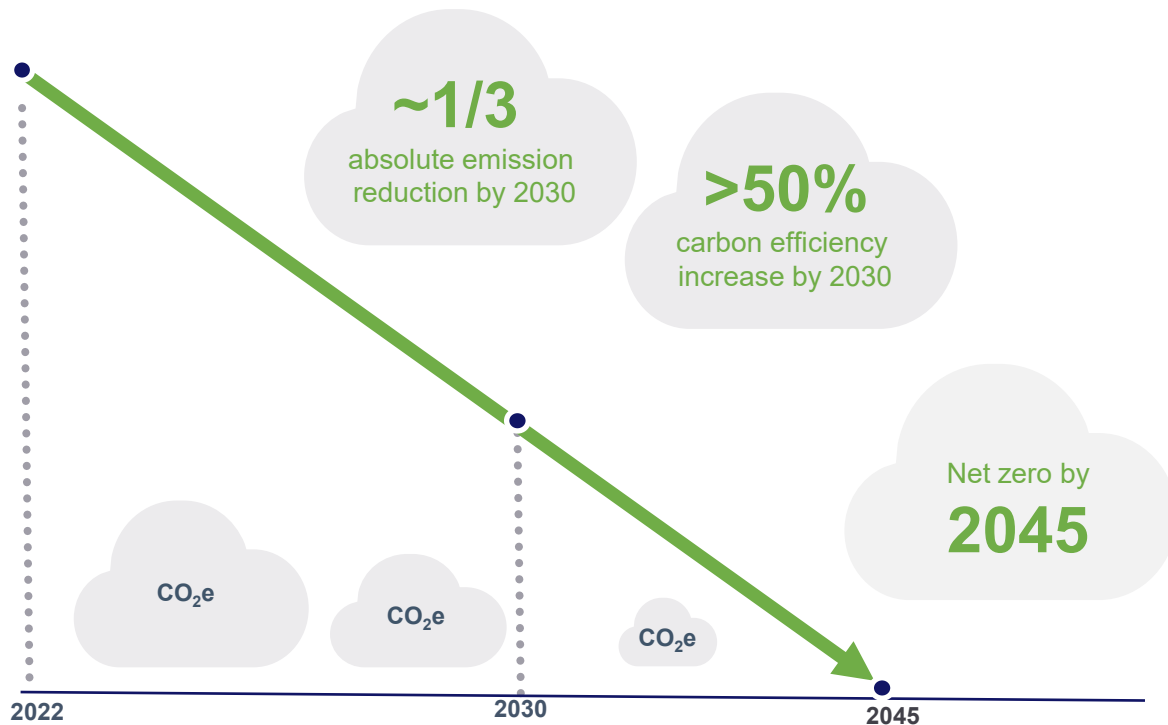
Hapag-Lloyd will intensify its decarbonization efforts to become a

Sustainability Driver

for the shipping industry

We target to **limit our absolute emissions by ~1/3** until 2030 vs 2022 resulting in ~10.0mt CO₂e and become **net-zero carbon by 2045**

We want & we must do our part!
...and are committed to the 1.5°C target

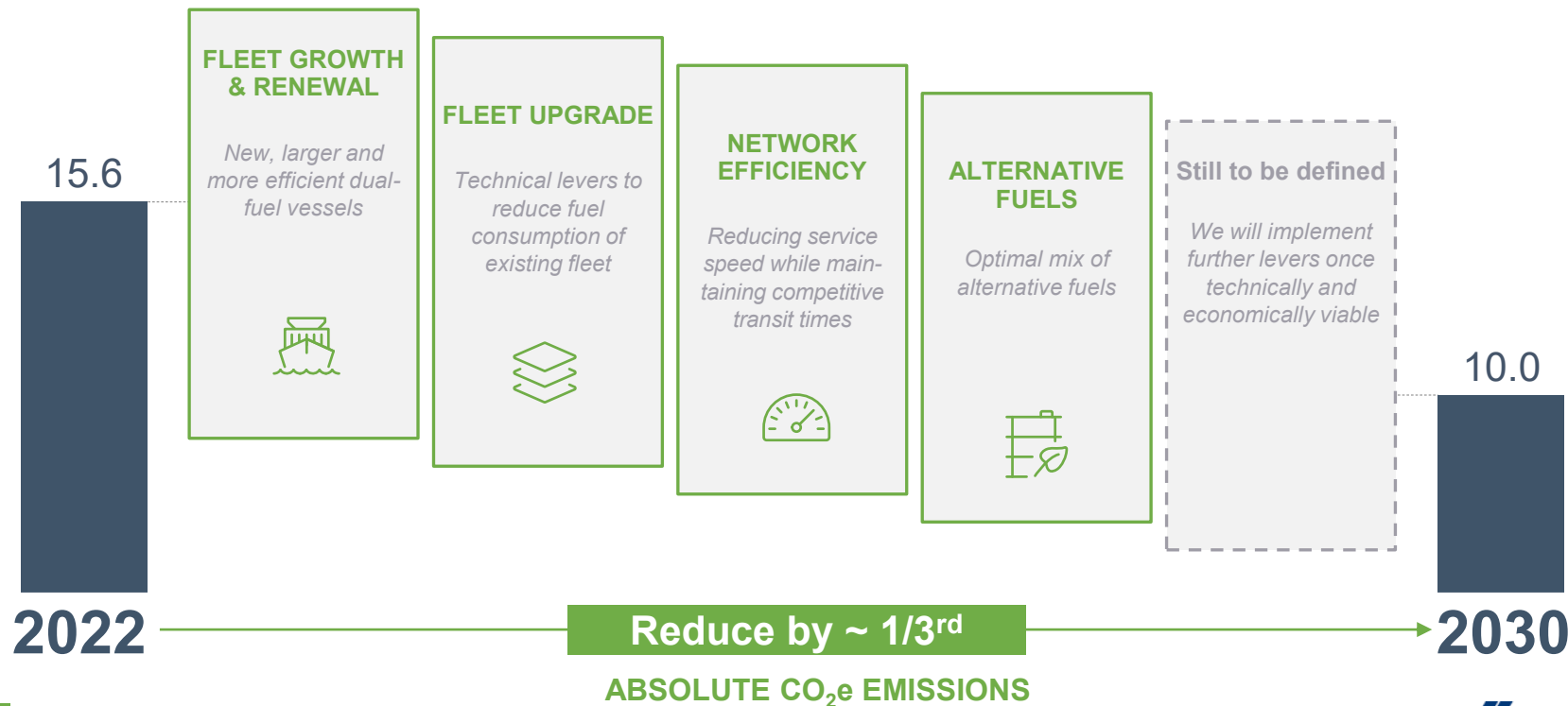


Trajectory fully aligned to 1.5°C pathway



We will decarbonize along 4 levers

Fleet-related scope 1 and 3 emissions from 2022 to 2030 [million t CO₂e, on a well-to-wake basis]



We have seen great momentum for our decarbonization activities in 2024

Fleet Growth & Renewal



Order of **24 newbuilds** for delivery in 2027-29



Methanol conversion for 5 vessels decided

Fleet upgrade



68th propeller installed on Alula Express



Installation of **windshields** on 24 TTEU newbuilds + *further retrofits*

Network efficiency



Gemini network detailed & communicated



Speed analysis & identification of **slow steaming potential** on LatAm Asia trade

Alternative fuels



15 year long-term **methanol** contract signed with Goldwind



Largest **ship-to-ship bunkering of biomethane** on Brussels Express

Commercial / Ship Green



Winner of **ZEMBA tender#1** for 2025/26 (~80k mt CO₂e)



204+ TTEU

Ship Green sales reaching target of **190+ TTEU** (204 TTEU reported in last report 2024)

Through Ship Green we offer decarbonization options to our customers already today – ZEMBA shows our flexibility to drive the transition

Ship Green

The easy way to avoid emissions.



- » **Flexible** to adjust decarbonization level to your requirements
- » **Globally available** through Book & Claim chain of custody
- » **Decarbonizing transports** by use of fully certified 2nd generation biofuels
- » **Transparent** emission avoidance calculation and pricing based on index
- » **Available** online or via Ship Green contracts



Inaugural ZEMBA tender for 2025/26

- » Zero Emission Maritime Buyers Alliance (ZEMBA) is a first-of-its-kind buyers' group within the maritime sector – currently, 30+ members
- » Inaugural tender closed in Q1 2024 and operationalization ongoing
- » We will decarbonize approx. 80k tonnes CO₂e emissions in 2025/26
- » Biomethane sourced and will be burned on Hamburg Express class
- » We can also offer direct biomethane products to our customers

Thank you for your attention!

I am looking forward to your
questions ...



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